

Terrorism Control in the Tourism Industry

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Abstract. In some countries, for instance Egypt, terrorists try to hurt the country's income from the tourism industry by violent actions against tourists. Another example are actions of the Kurds to bring tourism down in the east of Turkey. This paper is a first attempt to model some relevant aspects in that prey-predator relation. The country tries to maximize profits from the tourism industry, where profit is defined by the difference between revenue from the tourism industry and the sum of expenditures on tourism industry investments and expenditures on enforcement associated with reducing terrorism. It turns out that for reasonable parameter values the optimal trajectory exhibits a cyclical strategy. The interpretation is that, after starting out with a low number of tourists and terrorists, tourism investments are undertaken to increase tourism. This attracts terrorists which reduces the effect of tourism investments. Therefore investment declines and so does the number of tourists. This makes it less attractive for terrorists to act so we are back in the original situation, where the whole thing starts again.

Keywords. Hopf bifurcation, Limit cycles, Tourism industry, Law enforcement.

1 Introduction

International tourism is the world's largest item of trade representing a major industry in over 100 nations. Yet a few terrorists can have a decisive and crippling impact on travel patterns and the economies of countries. Terrorism in its international and domestic forms and as practiced by revolutionary and vigilante groups has become a fact of life since the 1980s. The reporting of terrorists activities in tourist destinations can adversely affect the level of business in tourist locations. In extreme cases, violence can undermine a country's tourism industry for a shorter or longer period. There is substantial literature on the relationships between terrorism and tourism, e.g., Ref. 1, Ref. 2, Ref. 3.

The recurrent outbreaks of terrorism in Egypt show that the belief that the government had permanently rid the country of terrorists is not justified. The Islamic radicals began their campaign of violence in Egypt in 1992. After their success in 1993, when their own casualties were roughly half those of the police, the government's pursuit seemed to have gradually limited the extremists to the southern provinces. However, the most obvious lesson of the series of bomb attacks by Is-

Islamist terrorists was that terrorism is devilishly hard to stamp out. In September 1997, the Egypt government thought it had defeated its terrorists. Over the past five years, the government had swept thousands of suspected Islamic militants into jail, tried them in military courts, and raided their hideouts in coves and sugar-cane fields with gun blazing. After convicting 72 extremists in a mass trial, the government declared 'the heads of the terrorists have been falling, and nothing remains except a few fugitives' (see Ref. 4). A day later, however, those 'few fugitives' showed what horror they could produce. Several terrorists threw flaming bottles of gasoline at a tour bus and raked the passengers with gunfire. Nine German tourists and the Egyptian driver died in this blaze just outside Cairo's Egyptian Museum.

The reaction was a wave of cancellations and an increasing protection by police forces. After a while the hope of the terrorists to deprive the state of vital revenues from tourism was not fulfilled. The periodic ups and downs of tourism and terrorism provides an example of an interdependent oscillatory system.

Travellers have always been associated with increasing vulnerability to various types of crime. But throughout most of history, tourists were individual victims of

crime and targets for major acts of political violence. Since late 1960s terroristic violence has increased substantially.

The aim of this paper is to provide a theoretical foundation for the influence of terrorism on tourism and how a country should deal with that. This for the reason that the prey-predator relationship between tourism and terrorism need to be understood not only in terms of security and marketing but also in terms of site development, employment policies and enforcement management. To reach this aim a dynamic model is formulated where the country's government is the decision maker. The objective is to maximize income generated by the tourism industry. Terrorists are attracted by large amount of tourists. In order to reduce terrorism the government could allocate some means to terrorism enforcement. Furthermore, the government can attract tourists by making investments in the tourism industry. Investments are more efficient in terms of attracting tourists if there is not much terrorism around. This makes it understandable that one of our results is that investment programs in the tourism industry are accompanied by large terrorism enforcement expenditures.

Our main result is that for reasonable parameter values the resulting optimal solution exhibits cyclical behavior which can be explained as follows. Assume the starting point is a country with a small tourism industry and not much terrorism around. Then the country starts to invest in order to increase the number of tourists visiting this country. Concrete examples of tourism investments are, e.g., building hotels, ski-lifts, preserving nature in national parks, and so on and so forth (see Ref. 5). Increasing tourism attracts terrorism which then grows with the amount of tourists. Eventually, the high terrorism level distracts tourists from visiting this country and also lowers the tourism industry investment climate. Therefore tourism as well as tourism investments will drop. As a result of this the amount of terrorists will drop too. In this way the old situation with a small tourism industry occurs again from where the whole thing will be repeated.

The contents of the paper is as follows. In Section 2 the model is presented, after which in Section 3 the model is analyzed by means of Pontryagin's Maximum Principle. Section 4 contains economic interpretations of the results. Finally, the paper is concluded in Section 5.

2 Model

The country's aim is to maximize cash flow resulting from the tourism industry.

Denoting the number of tourists by T ; ¹ the revenue per unit of time is pT , where p is the (constant) revenue per tourist. The expenses with regard to tourism are twofold. First, the government undertakes investments I in order to get the country more attractive to tourists. Investment expenses are denoted by $C(I)$, where C is increasing and convex in I . $C(I)$ might also be interpreted as service costs for the touristic infrastructure, e.g. busses, ski lifts, etc. On the other hand the government spends money on enforcement in order to prevent terroristic attempts. Enforcement per unit time is denoted by E , and b is the (constant) amount of money needed to activate one unit of enforcement. Assuming an infinite planning period, denoting by r the positive rate of time preference, and noting that I and E are the control variables, the country's objective function is given by

$$\max_{I, E} \int_0^{\infty} e^{-rt} [pT - C(I) - bE] dt: \quad (1)$$

¹Note that the variable T as well as the variables I ; E and N as defined below depend on the time t : We omit the time argument t for notational convenience.

The number of tourists increases with tourism investments, but tourists are distracted by terrorists, where N stands for the number of terrorists. Of course terrorist activities have a negative impact on the positive effect of investments on tourists. All this is captured in the function $\phi(I; N)$, by which the number of tourists increases per unit of time. The investment function ϕ measures the impact of I on the change of tourists for a given level of terrorists. It seems reasonable to assume that $\phi(I; N)$ satisfies:

$$\phi_I > 0; \phi_N < 0; \phi_{II} < 0; \phi_{NN} < 0; \phi_{IN} < 0; \quad (2)$$

The first and third inequality of (2) state that the number of tourists increase in a non-convex way with tourism investments, for a given level of N . The second and fourth inequality mean that tourists are distracted by terrorists, and this effect is non-decreasing with the number of terrorists, for a given level of I . The last inequality states that the positive effect on tourism of an additional unit of investment is decreasing with the number of terrorists, which makes intuitively sense.

Denoting the natural decay rate of tourism by a ($a > 0$ and constant), the

development of the number of tourists over time is given by

$$\dot{T} = \alpha(I; N) - aT; \quad (3)$$

A flourishing tourism industry attracts terrorists, so that the number of tourists has a positive effect on the number of terrorists, where we assume that the number of terrorists attracted per tourist is given by λ ($\lambda > 0$) and constant. On the other hand, terrorism is negatively affected by enforcement activities. This is reflected in the function $\tilde{A}(E)$. There are decreasing returns to scale with respect to enforcement activities so that

$$\tilde{A}' > 0; \tilde{A}'' < 0; \quad (4)$$

The number of terrorists over time thus develops as follows:

$$\dot{N} = \lambda T - \tilde{A}(E); \quad (5)$$

Taking all this into account, it can be concluded that the total model is given by

$$\max_{I; E} \int_0^{\infty} e^{-\rho t} [pT - C(I) - bE] dt;$$

subject to

$$\dot{T} = \alpha(I; N) - aT;$$

$$\dot{N} = \lambda T - \tilde{A}(E):$$

The effects of state and control variables on each other is schematized in Figure 1.

In the next section we apply Pontryagin's maximum principle to solve this model

(see, e.g., Ref. 6).

3 Solution

The Hamiltonian is

$$H = pT - C(I) - bE + \lambda_1 [a(I; N) - aT] + \lambda_2 [\lambda T - \tilde{A}(E)]; \quad (6)$$

which leads to the following necessary conditions:

$$-C'(I) + \lambda_1 a_I(I; N) = 0: \quad (7)$$

This equation implies that $I = I(N; \lambda_1)$, with

$$I_N = \frac{\lambda_1 a_{IN}}{C'' - \lambda_1 a_{II}} < 0; \quad (8)$$

$$I_{\lambda_1} = \frac{a_I}{C'' - \lambda_1 a_{II}} > 0: \quad (9)$$

According to (8), tourism investments decrease (*ceteris paribus*) with the number of terrorists, which is caused by the fact that, due to the negative sign of ϕ_{IN} , the efficiency of an additional unit of investment in terms of attracting tourists is lower when there are more terrorists around. Furthermore, (9) states that, if the shadow price of the number of tourists is large, the rate of investment in tourist attractions increases (*ceteris paribus*).

The other first order condition is

$$i - b - \lambda_2 \tilde{A}^0(E) = 0; \quad (10)$$

which implies that the shadow price of the number of terrorists, λ_2 , is negative, which makes sense because N is a "bad stock". From (10) it can further be derived that $E = E(\lambda_2)$, with

$$E_{\lambda_2} = \frac{i - \tilde{A}^0}{\lambda_2 \tilde{A}''} < 0; \quad (11)$$

The *ceteris paribus* relation (11) can be explained as follows. When λ_2 increases this means that the terrorism shadow price becomes less negative. Hence, the harm caused by an additional terrorist decreases so that the country will cut down on

enforcement expenditures.

Finally, the conditions for the development of the costates are

$$\dot{s}_1 = (r + a) s_1 - p - \lambda_{s2} \quad (12)$$

and

$$\dot{s}_2 = r_{s2} - s_1^\circ N(I; N) \quad (13)$$

We next examine the stability behavior of this model. To do so, let us first write down the dynamic system:

$$\dot{T} = \frac{1}{\sigma} (I(N; s_1); N) - aT \quad (14)$$

$$\dot{N} = \lambda T - \tilde{A}(E(s_2)); \quad (15)$$

$$\dot{s}_1 = (r + a) s_1 - p - \lambda_{s2} \quad (16)$$

$$\dot{s}_2 = r_{s2} - s_1^\circ N(I(N; s_1); N) \quad (17)$$

This leads to the following Jacobian:

$$J = \det \begin{pmatrix} 0 & i a \cdot {}^\circ I_N + {}^\circ_N & {}^\circ I_{s,1} & 0 \\ i & 0 & 0 & i \tilde{A}^0 E_{s,2} \\ 0 & 0 & r+a & i i \\ 0 & i {}_{s,1} {}^\circ_{NI} I_N + i {}_{s,1} {}^\circ_{NN} & i {}^\circ_N + i {}_{s,1} {}^\circ_{NI} I_{s,1} & r \end{pmatrix}; \quad (18)$$

which equals:

$$J = a(r+a) \tilde{A}^0 E_{s,2} ({}^\circ_{NI} I_N + {}^\circ_{NN}) + i i (r+a) r ({}^\circ I_N + {}^\circ_N) + i^2 {}^\circ I_N {}^\circ_N I_N + {}^\circ_N^2 + {}_{s,1} I_{s,1} ({}^\circ_N {}^\circ_{NI} + {}^\circ I {}^\circ_{NN})^2; \quad (19)$$

Only the first term of J could be non-positive, so that, e.g., a sufficiently large i guarantees that J is positive.

The number K has the following form:

$$K = \det \begin{pmatrix} 0 & 1 & 0 \\ i a \cdot {}^\circ I_{s,1} & {}^\circ I_{s,1} & 0 \\ 0 & r+a & i {}_{s,1} {}^\circ_{NI} I_N + i {}_{s,1} {}^\circ_{NN} & r \end{pmatrix} + \det \begin{pmatrix} 0 & 1 \\ i \tilde{A}^0 E_{s,2} & {}^\circ I_{s,1} \end{pmatrix} + 2 \det \begin{pmatrix} 0 & 1 \\ {}^\circ I_N + {}^\circ_N & 0 \\ 0 & i i \end{pmatrix}; \quad (20)$$

which can be rewritten into

$$K = -\frac{1}{2} \frac{a(r+a)}{1} \frac{1}{N} \tilde{A}^0 E_{s,2} - \frac{1}{2} \frac{1}{N} \tilde{A}^0 E_{s,2} - 2\zeta \frac{1}{N} - 2\zeta \frac{1}{N} \quad (21)$$

The first term of K is negative, the second term is non-negative, the third term is non-positive, the fourth and the fifth term are positive. Hence, also here it holds that a sufficiently large ζ guarantees a positive K , which is a necessary condition for the occurrence of stable limit cycles. In terms of the model it holds that ζ being large means that the presence of tourists attract many terrorists.

Proposition 3.1. A necessary condition for a stable limit cycle to be optimal is that $\frac{1}{N} < 0$.

Proof. Alternatively it holds that $\frac{1}{N} = 0$. In this case it can be shown that the bifurcation equation $4J = K^2 + 2r^2K$ can only be satisfied if $K < 0$. However this violates $K > 0$, which is a necessary condition for occurrence of a limit cycle.

□

The framework is too complicated to generate analytical results. Therefore we have to rely on numerical methods. To do so we first introduce some speci...

functions:

$$\phi(I; N) = \theta I (N^\alpha - I)^\beta; \text{ where } \theta \text{ and } N^\alpha \text{ are positive constants.} \quad (22)$$

N^α can be interpreted as the maximal possible number of terrorists. Furthermore, we specify

$$\tilde{A}(E) = \frac{1}{c} E^c; \text{ where } 0 < c < 1 \text{ is constant.} \quad (23)$$

$$C(I) = \frac{1}{2} h I^2; \text{ where } h > 0 \text{ is constant.} \quad (24)$$

Substitution of these functional forms in J and K gives

$$\begin{aligned} J = & \frac{\theta^2 a (r + a) E^{c-2}}{(1 - c) h_{-2}} + \psi (r + a) r \frac{(N^\alpha - I)^\beta}{h} + \theta I^\beta \\ & + \psi^2 \frac{2 \psi I (N^\alpha - I)^\beta}{h} + \theta^2 I^{2\beta}; \end{aligned} \quad (25)$$

$$K = -a(r + a) - \frac{\theta^2 E^c}{h_{-2}(1 - c)} + \frac{2\psi (N^\alpha - I)^\beta}{h} + 2\psi \theta I; \quad (26)$$

The first order conditions now become

$$-hI + \psi (N^\alpha - I)^\beta = 0; \quad (27)$$

$$-b - \psi E^{c-1} = 0; \quad (28)$$

Due to these expressions we can rewrite J and K into

$$J = \frac{\mathbb{R}^2 a (r + a) E_{s,1}^c}{(1 - c) h_{s,2}} + 2\mathbb{R} \zeta (r + a) r l + 3 l^2 \zeta^2 \mathbb{R}^2; \quad (29)$$

$$K = -a (r + a) - \frac{\mathbb{R}^2 E_{s,1}^c}{h_{s,2} (1 - c)} + 4 \zeta \mathbb{R} l; \quad (30)$$

For J as well as K it holds that the first term is negative, while the rest is positive.

Again a sufficiently large ζ guarantees that both J and K are positive.

To find out whether a stable limit cycle can be optimal, the bifurcation equation

$$4J = K^2 + 2r^2 K \quad (31)$$

must be satisfied. For our model this equation has the following form:

$$8 \zeta a \mathbb{R} (a + 2r) l - 4 \mathbb{R}^2 l^2 \zeta^2 - a (r + a) (a - r) (a + 2r) - \frac{\mathbb{R}^2 E_{s,1}^c}{h_{s,2} (1 - c)} - \frac{\mathbb{R}^2 E_{s,1}^c}{h_{s,2} (1 - c)} - 8 \zeta \mathbb{R} l + 2r^2 - 2a (r + a) = 0; \quad (32)$$

4 Discussion of a Persistent Cycle

To present a numerical example in which a stable limit cycle is optimal we specify

the functions as in (22), (23) and (24).

Making use of the parameter values $a = 0.067$; $\zeta = 0.089$; $p = 0.315$; $b = 3.370$; $c = 0.714$; $h = 2.000$; $\beta = 0.124$; $N^a = 2.110$ and choosing the discount rate r as bifurcation parameter, the Jacobian evaluated at the steady state possesses two purely imaginary eigenvalues for the critical value $r_{crit} = 0.0545149$:

The steady state is given by $(T; N; I; E) = (0.2774; 1.0378; 0.1398; 0.0035)$: According to the computer code BIFDD (see Ref. 7) stable cycles occur for $r < r_{crit}$: Making use of the boundary value problem solver COLSYS (Ref. 8) a stable cycle was computed for $r = 0.0545$: The period of the cycle is approximately $t_{per} = 265.023$:

Figures 2-4 show the (projection of the) cycles in the 2-D state space, and in the two state- control spaces, respectively. Fig. 5 shows the time paths of the two controls, $E; I$; and the two state variables, $N; T$:

Table 1 shows which ones of the variables $N; I; T$ and E increase or decrease within a full period. The eight time points $t_i (i = 1; 2; \dots; 8)$ mark the extrema of the four variables. According to that we are able to identify the following four regimes.

Regime 1: Decline

Let us start with a situation in which the terrorism booms and there are few tourists (e.g. Egypt just after the Luxor outrage). According to the state dynamics of T a high number of terrorists makes investments inefficient, and T will be kept small. The law enforcement rate increases from a relatively low level (which prevails since there are only few tourists around to be protected).

After a short while, the investments, I , reach a minimum and increase afterwards to attract tourists. After a certain delay the number of tourists reaches its minimum. During the whole period the law enforcement rate increases.

Regime 2: Recovery

The transition from the phase of decline to recovery is characterized by a (...rstly slight) increase of tourists. This clearly occurs because the control I still increase, while N further decreases. Again it is the investment function $\phi(I; N)$ which drives the process. After a while the number of terrorists is low enough that the enforcement can be reduced. The second part of the recovering phase is characterized by increasing I and T ; but by decreasing E and N : This regime ends by minimal

terrorists activities.

Regime 3: Prosperity

The following phase is characterized by many tourists, high investment, few terrorists and sufficient protection measures. E can be reduced, N increases slightly, T still increases, and I peaks in this regime.

Regime 4: Saturation

After the touristic boom both I and T decline (being still relatively high). The increasing terrorism is a bad omen, which calls for a change in the trend of the enforcement rate.

While the length of the various subintervals $(t_i; t_{i+1})$ within one period is governed by the selection of the parameters and might be changed with them, the sequence of the maxima and minima is robust against changes in the parameter values. The solution of the model is driven to a persistent cycle by the assumption $\phi_{IN} < 0$: In particular, the specification

$$\phi(I; N) = \theta I(N^\alpha; N)$$

means that the negative effect of terrorism on tourism is largest when I is large.

Hence, the decision maker's incentive to reduce N is largest when I is large. Thus, E and I are complements, no substitutes. The managerial implication is that investment programs in tourism must be accompanied by large enforcement expenditures in order to make the effect of I on T as large as possible.

5 Conclusions

The main issue of this paper was to establish the fact that periodic investment and enforcement programs may be optimal under certain parameter constellations. Moreover, the order of the peaks makes economic sense. Large investments make it attractive for tourists to enter. This implies that the tourism industry generates large revenues. Terrorists want to damage the country economically so they come into action. Therefore, in order to preserve the fact that tourism investments make it more attractive for tourists to enter, it is optimal to accompany tourism investments by enforcement expenditures.

The use or threat of violence as a means to achieve political ends is an old form of political expression. In the 1970s terrorism has become a familiar phenomenon

targeting due to the mass media. Following American raids on Libya and terrorist attacks on several European airports, approximately 1.8 million Americans changed their plans for foreign travel in 1986. Terroristic attacks or threats of violence can have a tremendous economic impact on the tourism industry. The purpose of the present paper was to analyze the interaction of terrorism and tourism in a simple prey-predator framework. An intertemporal optimization approach was used to study the optimal design of the touristic infrastructure as well as efficient law enforcement policies.

The framework we considered was rather simple. The advantage of our approach is that results are clear and easy to interpret. But, one drawback is, for instance, that in our model investment expenditures only influence the current inflow of tourists, and thus have no effect on the touristic development in the future. This could be repaired by introducing the state variable "touristic infrastructure", which increases with investments and decreases with depreciation (see Ref. 5), and replace "tourism investments" by "touristic infrastructure" in the state equation of the number of tourists. The resulting model will contain three state variables which

implies that it will be harder to generate results. Therefore, alternatively, instead of being a state variable, the number of terrorists could be modelled as a function of tourists (increasing) and enforcement expenditures (decreasing).

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List of Tables:

Table 1: Signs of the time derivatives of the variables $N(t)$; $I(t)$; $T(t)$ and $E(t)$
during one full period

Regime	Starting time	N	I	T	E	end time
R ₁ Decline	t ₁ N _{max}	-	-	-	+	t ₂ I _{min}
	t ₂ I _{min}	-	+	-	+	t ₃ T _{min}
R ₂ Recovery	t ₃ T _{min}	-	+	+	+	t ₄ E _{max}
	t ₄ E _{max}	-	+	+	-	t ₅ N _{min}
R ₃ Boom	t ₅ N _{min}	+	+	+	-	t ₆ I _{max}
	t ₆ I _{max}	+	-	+	-	t ₇ T _{max}
R ₄ Saturation	t ₇ T _{max}	+	-	-	-	t ₈ E _{min}
	t ₈ E _{min}	+	-	-	+	t ₁ N _{max}

Captions of the Figures:

Fig. 1: State diagram of the model

Fig. 2: Phase portrait of the $(T; N)_i$ plane

Fig. 3: Phase portrait of the $(T; I)_i$ plane

Fig. 4: Phase portrait of the $(N; E)_i$ plane

Fig. 5: Time paths of the states and the controls of the persistent cycle
during one period